



# With a little help of VMS' Friends (season 5)

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## The Program Has Changed

Before July 31st, the question was: We have fundamental reasons to organize an **ordered** retreat; how do we proceed?

After July 31st, the question became: On what foundations should our future be affirmed and organized?

Or: Why did we **survive**?

**And then:** On what foundations should we base ourselves?



# Another business paradigm

- Small is not big
- Slow is not fast
- Internal is not external
  
- Why VMS survived?
  - A **technically oriented** ecosystem
- On whom the future will be built?
  - Who need it serves it

# Small is not big

## Le lion et le rat

Livre deuxième, Fable XII

Il faut, autant qu'on peut, obliger tout le monde  
On a souvent besoin d'un plus petit que soi.  
De cette vérité deux fables feront foi :  
Tant la chose en preuves abonde

Entre les pattes d'un lion,  
Un rat sortit de terre assez à l'étourdie.  
Le roi des animaux, en cette occasion,  
Montra ce qu'il était, et lui donna la vie.  
Ce bienfait ne fut pas perdu.  
Quelqu'un aurait-il jamais cru  
Qu'un lion d'un rat eût affaire ?  
Cependant il avint, qu'au sortir des forêts  
Ce lion fut pris dans des rets,  
Dont ses rugissements ne le purent défaire.  
Sire rat accourut, et fit tant par ses dents  
Qu'une maille rongée emporta tout l'ouvrage.

Patience et longueur de temps  
Font plus que force ni que rage.



# THE LION AND RAT

“ Be kind where'er you can,” should be your creed,  
There's none so small but you his aid may need.  
This striking truth two fables now shall prove ;  
Matter enough is here your faith to move.

    A blundering rat burst through the earth,  
And fell into the lion's paws.  
The animal of royal birth  
Scorned with such blood to stain his claws :  
He spared his life, the kindness was repaid ;  
Who'd think the lion could e'er require his aid ?

    However, 'twas the lion's lot,  
Leaving the forest, in a net to fall,  
Nor could his rage and roaring break the thrall.  
The rat ran to his aid, and speedily  
Gnawed through a mesh and set him free.

Patience and length of time will still  
Much more than force and rage fulfil .

# Big buys small ... or Big and small collaborate

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Internet Company Extends Reach Into Home with Buy of Thermost

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By ROLFE WINKLER and DAISUKE WAKABAYASHI CONNECT

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## IBM & Microsoft History

In 1980, IBM first approached [Bill Gates](#) of [Microsoft](#), to discuss the state of home computers and what Microsoft products could do for IBM. Gates gave IBM a few ideas on what would make a great home computer, among them to have [Basic](#) written into the ROM chip. Microsoft had already produced several versions of Basic for different computer system beginning with the [Altair](#), so Gates was more than happy to write a version for IBM.

# Small **and** big

- VSI is not a great idea to be bought
- It is a great idea which will become center of a collaboration story
- VSI investment is not so big, it is well targeted
- VSI investment is good leveraging point



Slow is not fast





# Le lièvre et la tortue

Rien ne sert de courir ; il faut partir à point.  
Le Lièvre et la Tortue en sont un témoignage.  
Gageons, dit celle-ci, que vous n'atteindrez point  
Si tôt que moi ce but. Si tôt ? Êtes-vous sage ?  
Repartit l'Animal léger.  
Ma Commère, il vous faut purger  
Avec quatre grains d'ellébore.  
Sage ou non, je parie encore.  
Ainsi fut fait : et de tous deux  
On mit près du but les enjeux.  
Savoir quoi, ce n'est pas l'affaire ;  
Ni de quel juge l'on convint.  
Notre Lièvre n'avait que quatre pas à faire ;  
J'entends de ceux qu'il fait lorsque prêt d'être  
atteint  
Il s'éloigne des Chiens, les renvoie aux calendes,  
Et leur fait arpenter les landes.  
Ayant, dis-je, du temps de reste pour brouter,  
Pour dormir, et pour écouter  
D'où vient le vent, il laisse la Tortue  
Aller son train de Sénateur.

Elle part, elle s'évertue ;  
Elle se hâte avec lenteur.  
Lui cependant méprise une telle victoire ;  
Tient la gageure à peu de gloire ;  
Croit qu'il y va de son honneur  
De partir tard. Il broute, il se repose,  
Il s'amuse à toute autre chose  
Qu'à la gageure. À la fin, quand il vit  
Que l'autre touchait presque au bout de la  
carrière,  
Il partit comme un trait ; mais les élans qu'il fit  
Furent vains : la Tortue arriva la première.  
Eh bien, lui cria-t-elle, avais-je pas raison ?  
De quoi vous sert votre vitesse ?  
Moi l'emporter ! et que serait-ce  
Si vous portiez une maison ?

# The Hoare and Tortoise

To run is nothing ; we must timely start.  
The hare and tortoise here shall teach the art.  
“ Let's bet,” the tortoise said, “ my clever spark,  
Which, you or I, the first shall gain that mark.”  
“ The first ? what, are you mad ? “ the hare replied  
“ Take hellebore and purge ; your talk is wide.”  
“ Well, mad or not, I'll bet !” the tortoise cried.—  
    The stakes accordingly were paid,  
    And near the winning-post were laid.  
What were the stakes we won't say in this place,  
Nor who it was that judged the race.  
    The hare had scarce four jumps to make,  
Of such as, nearly caught, he's wont to take ;  
Leaving the hounds behind, who then may wait  
For the Greek Kalends, roaming until late.  
    Taking his time, to feast at ease,  
    And list and sniff whence comes the breeze,  
    The hare lets now the tortoise go

Like a grave bishop pacing slow.  
    And now behold the tortoise gone,  
Toiling, hastening slowly on.  
The hare the bet but little prized,  
And such a victory despised ;  
He thought, in his great pride of heart,  
'Twas yet too soon for him to start.  
    So, browsing, resting at his ease,  
    Oblivious of his bet, he sees  
The tortoise the wished goal about to gain,  
He sprang like lightning, but he sprang in vain :  
The tortoise won just as the hare took flight.  
“ Well,” she exclaimed, “ good runner, was I right ?  
What means your swiftness, yielding thus to me ?  
And if you bore your house, what would it be ? ”

# Slow is not fast

- There are short and long cycles
- Corresponding to specific tasks
- You cannot address the same way slow and fast vehicle
- Because...

You could take some trains as they are going



And some others not



# Slow **and** fast

- IT must accomodate slow pace and fast pace ecosystems
- There are big successes in long time systems : VMS
- There are big successes on short time systems : web frameworks like jQuery

# Slow **and** fast

- We need alliances between
  - ➔ VMS
  - ➔ best up-to-date technologies



# Just in time

## 20 years after

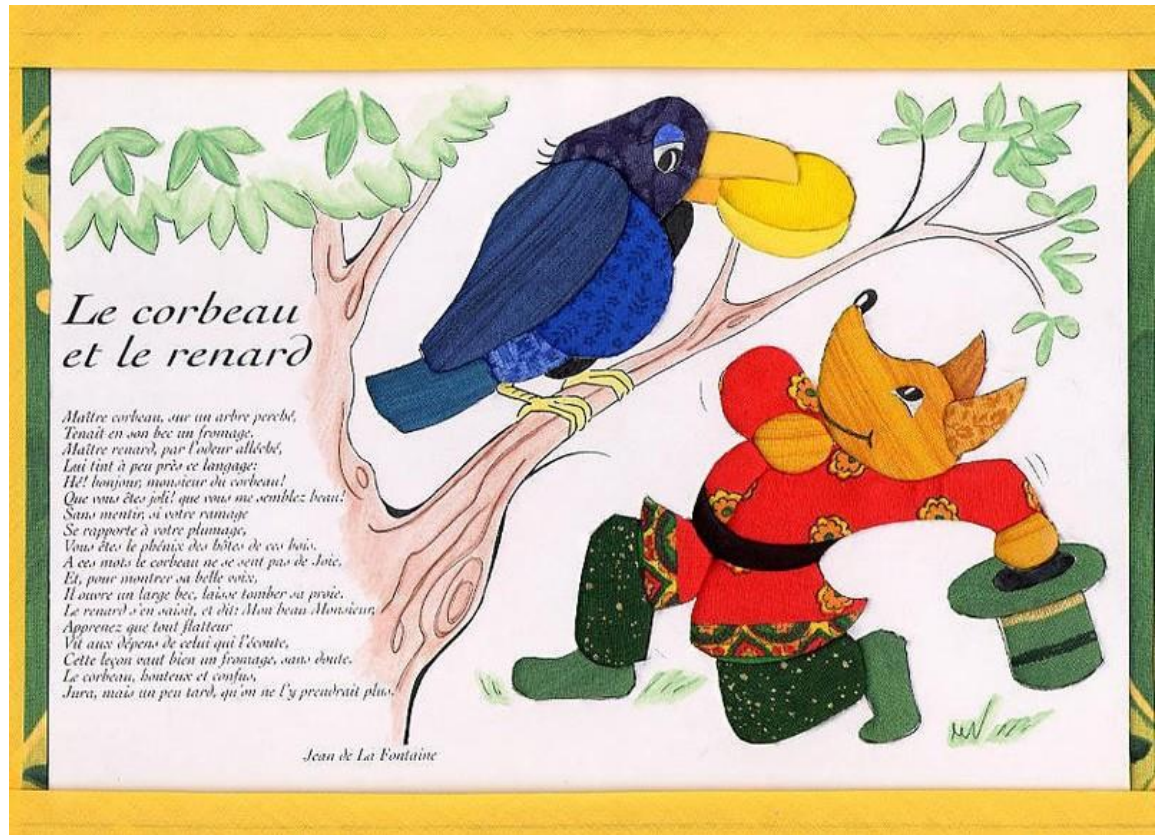
(Rosetta & Philae)



## 37 years after



# Internal is not external

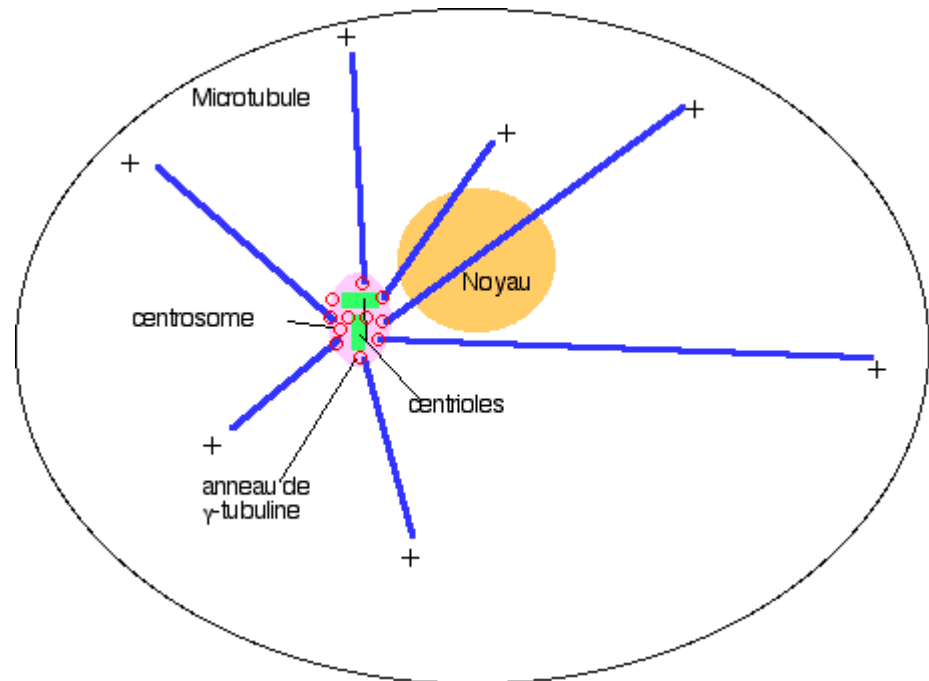


# THE CROW AND FOX

Perched on a tree sat Master Crow  
While in his beak he held a cheese ;  
Lured by the smell stood Master Fox below,  
And hailed him in such words as these :  
“ What ! Master Crow ! good day ! how be ye ?  
'Pon honour I am glad to see ye !  
How beautiful, how handsome ye appear !  
How I should like to hear your note !  
For if your warbling's like your coat,  
You are the phoenix of the forests here. ”  
At this the crow could not enough rejoice,  
Opened a large beak to show his pretty voice ;  
Down dropt the precious prey . . .  
Which Reynard seized, and ran away,  
Leaving this short adieu :  
“ Learn, my good fellow, that the flattering crew  
Live at the cost of those they slyly please ;  
I hope my lesson's worth your cheese. ”  
The Crow too late, ashamed, and full of pain  
Swore they should never bilk him so again

# Internal and external (or center and peripheral)

- You cannot address the same way
  - ➔ Central issues
  - ➔ Peripheral issues



# Internal and external

- Found the good alliance between
  - Central software
  - Peripheral software

# Why VMS survived?

- Long term and targeted investment in a niche market,
  - Slow and long cycles,
  - Unexposed central systems
- VMS is very old fashioned
- Why VMS survived?

# Why VMS survived

- General resiliency of mission critical systems
  - (a complete R&D issue, waiting for a foundation)
- Technic pledged for itself:
  - pieces of necessary software
  - strong specific culture
- The customers themselves had strong reactions



# How VMS survive

- VMS is an ecosystem
- It is a **technically centric** ecosystem:
  - The culture and technic is the center
  - It spread among several suppliers
  - Some similaryties with Open Source ecosystem (Linux, jQuery,...)
- *It is not an Open Source ecosystem*
- It is somehow a **completly new paradigme for an ecosystem**

Keys for success:  
same actors who react have to  
act

- The community must **involve** itself
- VSI success is **in our hands**
- We have to **rebuild** communities
- To **relink** between communities
  
- Specifically in Europ **from where there was the strongest reactions**

# European initiatives

- Internet sites (France [www.hp-interex.fr](http://www.hp-interex.fr))
- Surveys (needs, informations,...) published very soon
- Exchange of informations, talks to the press
- Organization of **a major European event in spring** when VSI has concrete things to show

# Who to connect with?

## (Quite) Usual suspects

- Loyal ISVs (Oracle...)
- Loyal VMS Consultants
- Loyal VMS ambassadors
- Loyal users clubs
- Loyal Open Source Port communities
- Loyal colleagues in your country, in Europe, in the world
- I (loyal) have theories about all that: <http://www.pia-sofer.fr/IMG/pptx/s126 - vaticuum.pptx>

# Whith whom to connect?

## Newbies 😊

- [susan.skonetski@vmssoftware.com](mailto:susan.skonetski@vmssoftware.com)
- [www.vmssoftware.com](http://www.vmssoftware.com)
- facebook page : vmssoftware
- facebook page : openvms friends
- ...

# Snapshot





# Be on the next photo!

- Thank you

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